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On behalf of the American Hotel & Lodging Association and the American Hotel & Lodging Foundation, we are pleased to provide this *Energy Management and Conservation Guide*. AH&LA's Engineering and Environment Committee has ongoing responsibilities to address these issues and supervise the development and production of the content of this publication. The funding for the *Guide* was provided by the American Hotel & Lodging Foundation as part of their ongoing mission to provide operators of lodging properties the tools they need to successfully manage their properties and serve their guests and employees. The Foundation is also funding a series of seminars for which the content of this *Guide* is a major component.

There are many persons to credit for this *Guide*. We applaud the magnificent effort of Bob Elliott, Vice President of Regulatory Affairs for being the project manager that brought together these activities. His staff, Bonnie McDonald, capably assisted him. At the foundation, Douglas Viehland, President, provided valued guidance in the development of the proposal for this *Guide* and for the general development of the *Guide* and accompanying projects.

We would especially like to thank

August Craanen
Manhattan East Suite Hotels

Val Lehr
Lehr Associates

Nancy Scanlon
New York University

Dave Stipanuk
Cornell University

for their extraordinary work on this manual.

We would also like to thank Jenny Murray of the Environmental Protection Agency's Energy Star Buildings Program; Barry Abramson and Fernando Torres of Servidyne Systems, Inc.; Tom Bell of Facility Consultants Plus; Fritz Hagenmeyer of FIU-State University of Florida; Ellen Evans of Johnson Controls, Inc.; Jim Abrams of The California Hotel & Motel Association; Pat Maher, Ray Ellis, Dan Bornholdt and Bill Fisher.

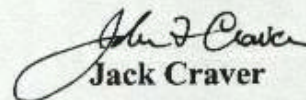
We also would like to recognize the Association's 1985 document, *Practical Management of Hotel & Motel Energy Costs*, that was used as the basis for this *Guide*.

We urge you to review what can be done and act to save electricity, save money and create a better environment for all of us.



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